

REGISTERED COMPANY NUMBER: SC230960 (Scotland)  
REGISTERED CHARITY NUMBER: SC033349

Report of the Trustees and  
Unaudited Financial Statements for the Year Ended 31 March 2016  
for  
Lairg and District Community Initiatives

Mackay & Co  
Chartered Accountants  
Main Street  
Golspie  
Sutherland  
KW10 6RH

Lairg and District Community Initiatives

Contents of the Financial Statements  
for the Year Ended 31 March 2016

	Page
Report of the Trustees	1 to 4
Independent Examiner's Report	5
Statement of Financial Activities	6
Balance Sheet	7 to 8
Notes to the Financial Statements	9 to 12
Detailed Statement of Financial Activities	13

## Lairg and District Community Initiatives

### Report of the Trustees for the Year Ended 31 March 2016

The trustees who are also directors of the charity for the purposes of the Companies Act 2006, present their report with the financial statements of the charity for the year ended 31 March 2016. The trustees have adopted the provisions of the Statement of Recommended Practice (SORP) 'Accounting and Reporting by Charities' issued in March 2005.

#### **REFERENCE AND ADMINISTRATIVE DETAILS**

**Registered Company number**  
SC230960 (Scotland)

**Registered Charity number**  
SC033349

**Registered office**  
Old School House  
Main Street  
LAIRG  
Sutherland  
IV27 4DD

#### **Trustees**

B E Channer		- appointed 28.10.15
S D Maclean	Vice-chairman	
A T S Marshall	Chairman	
J Norrie		- resigned 1.12.15
Mrs S Skinner		
C Smith	Secretary	
Miss M Munro	Treasurer	- appointed 1.9.15

**Company Secretary**  
C Smith

**Independent examiner**  
Marcus D. MacIver  
CA (ICAS)  
Mackay & Co  
Chartered Accountants  
Main Street  
Golspie  
Sutherland  
KW10 6RH

**Solicitors**  
Macleod & MacCallum  
28 Queensgate  
Inverness  
IV1 1YN

## Lairg and District Community Initiatives

### Report of the Trustees for the Year Ended 31 March 2016

#### **STRUCTURE, GOVERNANCE AND MANAGEMENT**

##### **Governing document**

The governing documents of the charity are the Memorandum and Articles of Association of the Company, which was incorporated on 30th April 2002 as a company limited by guarantee of £1 per member.

The names of the persons who served as directors during the year and up to the date of this report are as listed.

The charitable company obtains funding and assistance from various sources, including the Highland Council, Highland & Islands Enterprise, SSE Achany Windfarm Fund, Lairg Windfarm Fund, Foundation Scotland, and by its own fund raising.

Its aim in recruiting new directors is to have as broad a skill base as possible. This means that much of the day-to-day administration can be done by a director.

##### **Risk management**

The trustees have a duty to identify and review the risks to which the charity is exposed and to ensure appropriate controls are in place to provide reasonable assurance against fraud and error.

#### **OBJECTIVES AND ACTIVITIES**

##### **Objectives and aims**

The aims of the company include:

1. To manage community land and associated assets for the benefits for the community of Lairg and district, and the public at large.
2. To provide, or assist in providing, recreational facilities and/or organising recreational activities to improve the conditions of life of the community and following principles of sustainable development.
3. To advance the education of the community about its environment, culture, heritage and history.

## Lairg and District Community Initiatives

### Report of the Trustees for the Year Ended 31 March 2016

#### **ACHIEVEMENT AND PERFORMANCE**

##### **Charitable activities**

The past year has been successful with Lairg and District Community Initiatives delivering projects which help to improve social cohesion, community safety and wellbeing, also to enhance the environment and Lairg amenities, such as:

1. Resilient Communities Fund - Funding has been secured to cover costs of generator connections to be installed in the Community Centre in case of emergency, also to purchase a satellite phone to ensure the community remains connected when other media fails. A public meeting was organised and held by LDCI where input from the community was invited with regard the preparation of an Emergency Plan for the village. The Plan has been distributed to key locations and now offers a certainty of safety procedure for local residents in the event of emergency. We feel this very useful information for a remote rural village subject to power cuts, closed winter roads and potential flooding.

2. Helicopter Landing Lights - we assisted the local Fire Service and Lairg Community Council with funding applications to cover the cost of the emergency lights. Again, this is a very important facility for a remote community such as ours and potentially a lifesaving one for individuals. We hope the residents of the community feel much safer knowing the lights are in place and ready for use if required.

3. Winterfest - We held our inaugural event during November's run-up to Christmas and it was enjoyed by the whole community and more. It was a huge success with approximately 1000 people attending from across Highlands. Many local groups and over 30 volunteers were involved in the preparation and running of the event. Emphasis was placed on family affordability. It was widely reported Lairg had never been so busy. We received great feedback from the Lairg community and beyond. Our intention is to make the Winterfest an annual event.

4. Musical events etc - with help from local mums and the Parent Council we organised two musical events for children (Superheros and Minions) and assisted Eden Court in the delivery of CREATIVE week for High School youth.

5. Annual Clear Up Day - In May, over 30 volunteers arrived and we were able to clear Church Hill Path and cut back vegetation, also along Lochside and the old Sutherland Arms Hotel site. Feedback from within the community was very positive. Another clear-up day was organised in November (however due to work involved with the Winterfest preparation and bad weather the event wasn't quite as effective). We still managed to get the woods tidied and also the War Memorial area, in preparation for Remembrance Sunday.

6. Miscellaneous - There was further research and negotiating work undertaken with the following projects: Fitness Room, Community Broadband, Social Enterprise, Church Hill Woodland improvements and the formation of the footpath to the railway station. We hope these can all be progressed and come to fruition in the near future.

7. Partnerships -We worked in closely with other local community groups which allowed a number of their projects to advance and ultimately enhanced community life as a whole:

Crofter's Show - The 2015 Show was well attended as usual and LDCI assisted with raising funds (£6000) to allow the show proceed. LDCI members also helped with promoting the event and actively took part in running it, holding a stall with games for children and adults.

Lairg Primary School Eco Committee - We attended the Committee meetings assisting with environmental issues, helped with the design of eco-friendly bird feeders, assisted with the Stronger Sutherland funding application for the outdoor classroom equipment.

Lairg and District Community Initiatives

Report of the Trustees  
for the Year Ended 31 March 2016

**ACHIEVEMENT AND PERFORMANCE**

**Charitable activities**

Pupil Council - We assisted the Council with a funding application for the School sign  
Jogging group - we assisted with funding towards training courses and equipment.

Looking Forward - Building upon suggestions we received from members of the community on the Consultation Day back in January 2014, our Development Officer started research on the Lairg Care and Well-Being project, a community run facility to be build on the former Sutherland Arms Hotel site. Our intention is to shape this large and complex project according to community need and aspirations. We will involve Lairg residents at each stage of its delivery.

I would like to take this opportunity to thank my fellow directors, our Development Officer and all our members for their continuous support and invaluable efforts. I would also like to express my gratitude to Lairg Community Council, both past and present for supporting us in our work. As elected members of our community they are due respect and their voluntary input can not be overestimated.

Steven Maclean  
Vice Chairman



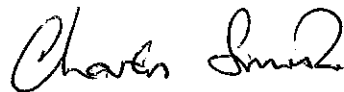
**FINANCIAL REVIEW**

**Reserves policy**

The directors regularly review the future financial requirements of the company. They have a policy whereby the unrestricted funds held should be at least three (3) months of general expenditure.

Approved by order of the board of trustees on 3 November 2016 and signed on its behalf by:

C Smith - Secretary



Independent Examiner's Report to the Trustees of  
Lairg and District Community Initiatives

I report on the accounts for the year ended 31 March 2016 set out on pages six to twelve.

**Respective responsibilities of trustees and examiner**

The charity's trustees are responsible for the preparation of the accounts in accordance with the terms of the Charities and Trustee Investment (Scotland) Act 2005 and the Charities Accounts (Scotland) Regulations 2006. The charity's trustees consider that the audit requirement of Regulation 10(1)(a) to (c) of the Accounts Regulations does not apply. It is my responsibility to examine the accounts as required under Section 44(1)(c) of the Act and to state whether particular matters have come to my attention.

**Basis of the independent examiner's report**

My examination was carried out in accordance with Regulation 11 of the Charities Accounts (Scotland) Regulations 2006. An examination includes a review of the accounting records kept by the charity and a comparison of the accounts presented with those records. It also includes consideration of any unusual items or disclosures in the accounts, and seeking explanations from you as trustees concerning any such matters. The procedures undertaken do not provide all the evidence that would be required in an audit, and consequently I do not express an audit opinion on the view given by the accounts.

**Independent examiner's statement**

In connection with my examination, no matter has come to my attention:

- (1) which gives me reasonable cause to believe that, in any material respect, the requirements
  - to keep accounting records in accordance with Section 44(1)(a) of the 2005 Act and Regulation 4 of the 2006 Accounts Regulations; and
  - to prepare accounts which accord with the accounting records and to comply with Regulation 8 of the 2006 Accounts Regulations

have not been met; or

- (2) to which, in my opinion, attention should be drawn in order to enable a proper understanding of the accounts to be reached.



Marcus D. MacIver  
CA (ICAS)  
Mackay & Co  
Chartered Accountants  
Main Street  
Golspie  
Sutherland  
KW10 6RH

3 November 2016

Lairg and District Community Initiatives

Statement of Financial Activities  
for the Year Ended 31 March 2016

	Notes	Unrestricted fund £	Restricted fund £	31.3.16 Total funds £	31.3.15 Total funds £
<b>INCOMING RESOURCES</b>					
<b>Incoming resources from generated funds</b>					
Voluntary income	2	4,674	-	4,674	552
Activities for generating funds	3	-	-	-	606
<b>Incoming resources from charitable activities</b>					
General	4	-	30,750	30,750	9,485
<b>Total incoming resources</b>		<u>4,674</u>	<u>30,750</u>	<u>35,424</u>	<u>10,643</u>
<b>RESOURCES EXPENDED</b>					
<b>Charitable activities</b>					
General	5	1,909	27,519	29,428	17,896
<b>Governance costs</b>	6	<u>780</u>	<u>-</u>	<u>780</u>	<u>540</u>
<b>Total resources expended</b>		<u>2,689</u>	<u>27,519</u>	<u>30,208</u>	<u>18,436</u>
<b>NET INCOMING/(OUTGOING) RESOURCES</b>		<u>1,985</u>	<u>3,231</u>	<u>5,216</u>	<u>(7,793)</u>
<b>RECONCILIATION OF FUNDS</b>					
<b>Total funds brought forward</b>		<u>1,057</u>	<u>16,024</u>	<u>17,081</u>	<u>24,874</u>
<b>TOTAL FUNDS CARRIED FORWARD</b>		<u><u>3,042</u></u>	<u><u>19,255</u></u>	<u><u>22,297</u></u>	<u><u>17,081</u></u>

The notes form part of these financial statements



Lairg and District Community Initiatives

Balance Sheet  
At 31 March 2016

	Notes	Unrestricted fund £	Restricted fund £	31.3.16 Total funds £	31.3.15 Total funds £
<b>FIXED ASSETS</b>					
Tangible assets	10	-	7,859	7,859	8,088
<b>CURRENT ASSETS</b>					
Stocks		500	-	500	500
Debtors	11	-	5,000	5,000	-
Cash at bank		2,842	22,396	25,238	27,543
		<u>3,342</u>	<u>27,396</u>	<u>30,738</u>	<u>28,043</u>
<b>CREDITORS</b>					
Amounts falling due within one year	12	(300)	(16,000)	(16,300)	(19,050)
<b>NET CURRENT ASSETS</b>		<u>3,042</u>	<u>11,396</u>	<u>14,438</u>	<u>8,993</u>
<b>TOTAL ASSETS LESS CURRENT LIABILITIES</b>		<u>3,042</u>	<u>19,255</u>	<u>22,297</u>	<u>17,081</u>
<b>NET ASSETS</b>		<u>3,042</u>	<u>19,255</u>	<u>22,297</u>	<u>17,081</u>
<b>FUNDS</b>	13				
Unrestricted funds				3,042	1,057
Restricted funds				19,255	16,024
<b>TOTAL FUNDS</b>				<u>22,297</u>	<u>17,081</u>

The notes form part of these financial statements

Lairg and District Community Initiatives

Balance Sheet - continued  
At 31 March 2016

The charitable company is entitled to exemption from audit under Section 477 of the Companies Act 2006 for the year ended 31 March 2016.

The members have not required the charitable company to obtain an audit of its financial statements for the year ended 31 March 2016 in accordance with Section 476 of the Companies Act 2006.

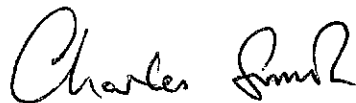
The trustees acknowledge their responsibilities for

- (a) ensuring that the charitable company keeps accounting records that comply with Sections 386 and 387 of the Companies Act 2006 and
- (b) preparing financial statements which give a true and fair view of the state of affairs of the charitable company as at the end of each financial year and of its surplus or deficit for each financial year in accordance with the requirements of Sections 394 and 395 and which otherwise comply with the requirements of the Companies Act 2006 relating to financial statements, so far as applicable to the charitable company.

These financial statements have been prepared in accordance with the special provisions of Part 15 of the Companies Act 2006 relating to small charitable companies and with the Financial Reporting Standard for Smaller Entities (effective January 2015).

The financial statements were approved by the Board of Trustees on 3 November 2016 and were signed on its behalf by:

C Smith -Trustee



Notes to the Financial Statements  
for the Year Ended 31 March 2016

**1. ACCOUNTING POLICIES**

**Accounting convention**

The financial statements have been prepared under the historical cost convention, and in accordance with the Financial Reporting Standard for Smaller Entities (effective April 2008), the Companies Act 2006 and the requirements of the Statement of Recommended Practice, Accounting and Reporting by Charities.

**Incoming resources**

All incoming resources are included on the Statement of Financial Activities when the charity is legally entitled to the income and the amount can be quantified with reasonable accuracy.

**Resources expended**

Expenditure is accounted for on an accruals basis and has been classified under headings that aggregate all cost related to the category. Where costs cannot be directly attributed to particular headings they have been allocated to activities on a basis consistent with the use of resources.

**Tangible fixed assets**

Depreciation is provided at the following annual rates in order to write off each asset over its estimated useful life.

Freehold property	-	not provided
Office equipment	-	25% on cost

**Stocks**

Stocks are valued at the lower of cost and net realisable value, after making due allowance for obsolete and slow moving items.

**Taxation**

The charity is exempt from corporation tax on its charitable activities.

**Fund accounting**

Unrestricted funds can be used in accordance with the charitable objectives at the discretion of the trustees.

Restricted funds can only be used for particular restricted purposes within the objects of the charity. Restrictions arise when specified by the donor or when funds are raised for particular restricted purposes.

Further explanation of the nature and purpose of each fund is included in the notes to the financial statements.

**2. VOLUNTARY INCOME**

	31.3.16	31.3.15
	£	£
Donations and fundraising	4,674	552
	<u>          </u>	<u>          </u>

Notes to the Financial Statements - continued  
for the Year Ended 31 March 2016

**3. ACTIVITIES FOR GENERATING FUNDS**

	31.3.16	31.3.15
	£	£
Catering	-	606
	<u>          </u>	<u>          </u>

**4. INCOMING RESOURCES FROM CHARITABLE ACTIVITIES**

	31.3.16	31.3.15
	£	£
Grants	30,750	9,485
	<u>          </u>	<u>          </u>

Grants received, included in the above, are as follows:

	31.3.16	31.3.15
	£	£
Achany Windfarm	22,500	6,250
Highland Council	-	3,235
Foundation Scotland	2,000	-
Robertson Trust	6,250	-
	<u>          </u>	<u>          </u>
	30,750	9,485
	<u>          </u>	<u>          </u>

**5. CHARITABLE ACTIVITIES COSTS**

	Direct costs	Support costs (See note )	Totals
	£	£	£
General	10,092	19,336	29,428
	<u>          </u>	<u>          </u>	<u>          </u>

**6. GOVERNANCE COSTS**

	31.3.16	31.3.15
	£	£
Accountancy	780	540
	<u>          </u>	<u>          </u>

**7. NET INCOMING/(OUTGOING) RESOURCES**

Net resources are stated after charging/(crediting):

	31.3.16	31.3.15
	£	£
Depreciation - owned assets	229	295
	<u>          </u>	<u>          </u>

Notes to the Financial Statements - continued  
for the Year Ended 31 March 2016

**8. TRUSTEES' REMUNERATION AND BENEFITS**

There were no trustees' remuneration or other benefits for the year ended 31 March 2016 nor for the year ended 31 March 2015.

**Trustees' expenses**

	31.3.16	31.3.15
	£	£
Trustees' expenses	-	257

There were no trustees' expenses paid for the year ended 31 March 2016.

**9. STAFF COSTS**

	31.3.16	31.3.15
	£	£
Wages and salaries	19,336	14,423

The average monthly number of employees during the year was as follows:

	31.3.16	31.3.15
Project Officer	1	1

No employees received emoluments in excess of £60,000.

**10. TANGIBLE FIXED ASSETS**

	Freehold property £	Office equipment £	Totals £
<b>COST</b>			
At 1 April 2015 and 31 March 2016	7,859	1,183	9,042
<b>DEPRECIATION</b>			
At 1 April 2015	-	954	954
Charge for year	-	229	229
At 31 March 2016	-	1,183	1,183
<b>NET BOOK VALUE</b>			
At 31 March 2016	7,859	-	7,859
At 31 March 2015	7,859	229	8,088

Lairg and District Community Initiatives

Notes to the Financial Statements - continued  
for the Year Ended 31 March 2016

**11. DEBTORS: AMOUNTS FALLING DUE WITHIN ONE YEAR**

	31.3.16	31.3.15
	£	£
Trade debtors	5,000	-
	<u>5,000</u>	<u>-</u>

**12. CREDITORS: AMOUNTS FALLING DUE WITHIN ONE YEAR**

	31.3.16	31.3.15
	£	£
Funds received in advance	16,000	18,750
Accrued expenses	300	300
	<u>16,300</u>	<u>19,050</u>

**13. MOVEMENT IN FUNDS**

	At 1.4.15	Net movement in funds	At 31.3.16
	£	£	£
<b>Unrestricted funds</b>			
General fund	1,057	1,985	3,042
<b>Restricted funds</b>			
Restricted	16,024	3,231	19,255
	<u>17,081</u>	<u>5,216</u>	<u>22,297</u>

Net movement in funds, included in the above are as follows:

	Incoming resources	Resources expended	Movement in funds
	£	£	£
<b>Unrestricted funds</b>			
General fund	4,674	(2,689)	1,985
<b>Restricted funds</b>			
Restricted	30,750	(27,519)	3,231
	<u>35,424</u>	<u>(30,208)</u>	<u>5,216</u>

Lairg and District Community Initiatives

Detailed Statement of Financial Activities  
for the Year Ended 31 March 2016

	Unrestricted funds £	Restricted funds £	31.3.16 Total funds £	31.3.15 Total funds £
<b>INCOMING RESOURCES</b>				
<b>Voluntary income</b>				
Donations and fundraising	4,674	-	4,674	552
<b>Activities for generating funds</b>				
Catering	-	-	-	606
<b>Incoming resources from charitable activities</b>				
Grants	-	30,750	30,750	9,485
<b>Total incoming resources</b>	<b>4,674</b>	<b>30,750</b>	<b>35,424</b>	<b>10,643</b>
<b>RESOURCES EXPENDED</b>				
<b>Charitable activities</b>				
Rent and room hire	-	4,050	4,050	-
Insurance	-	-	-	69
Postage and telephone	-	137	137	664
Advertising, printing and stationery	-	1,996	1,996	1,286
Sundries	367	-	367	602
Gala week / crofters show	219	-	219	300
Winterfest expenses	1,094	2,000	3,094	-
Depreciation - office equipment	229	-	229	295
	<b>1,909</b>	<b>8,183</b>	<b>10,092</b>	<b>3,216</b>
<b>Governance costs</b>				
Accountancy	780	-	780	540
<b>Support costs</b>				
<b>Management</b>				
Trustees' expenses	-	-	-	257
Project Officer	-	19,336	19,336	14,423
	<b>-</b>	<b>19,336</b>	<b>19,336</b>	<b>14,680</b>
<b>Total resources expended</b>	<b>2,689</b>	<b>27,519</b>	<b>30,208</b>	<b>18,436</b>
<b>Net income/(expenditure)</b>	<b>1,985</b>	<b>3,231</b>	<b>5,216</b>	<b>(7,793)</b>

This page does not form part of the statutory financial statements